FILM TAX INCENTIVES AN OVERVIEW

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(12 states, 9 capped)

transferable (11 states, 8 capped)

refundable (cash rebates) (13 states, 10 capped)

both transferable and refundable (Louisiana & Massachusetts, uncapped)

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- House of Cards: 3 seasons filmed in Maryland
- Season 3: Production spent \$60.5 million
- State credit is 25% for film and 27% for TV, with a \$500,000 minimum spend, \$500,000 cap on compensation, and \$25 million/year overall cap
- ☑ Season 3 received \$11.5 million credit
- Maryland program is refundable, so excess above tax liability is refunded on corporate tax return
- Spend is also exempt from sales tax

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- If a state has a transferable tax credit, the credit can then be sold to a broker for cash
- Broker then sells the credit to a corporation with net tax liability
- State therefore loses out on revenue it would have collected if the film program didn't exist
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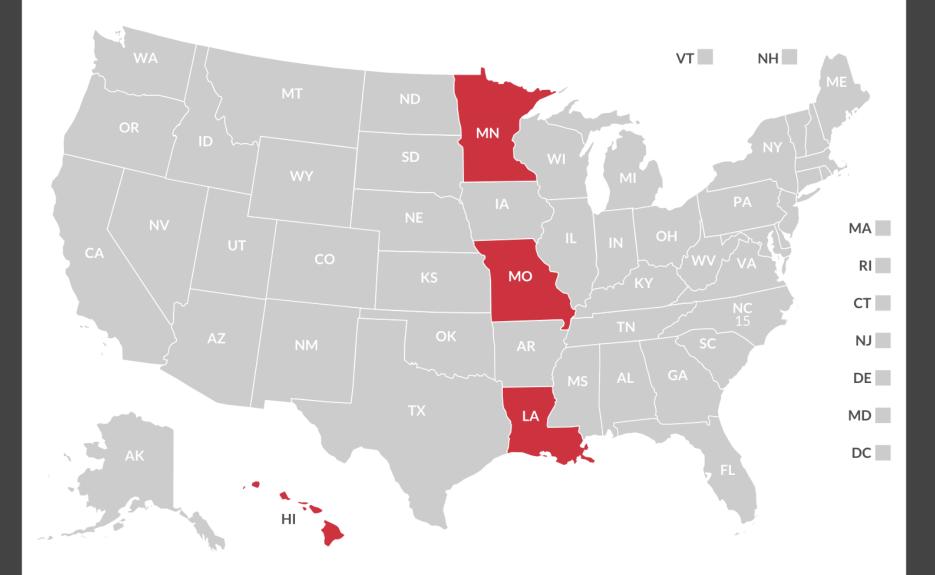
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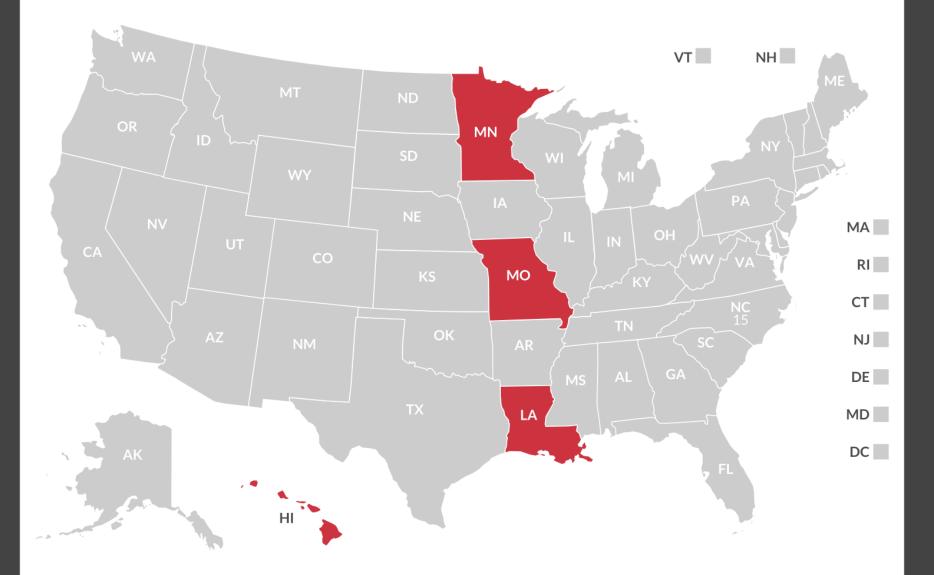
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THE STATE-BY-STATE GROWTH OF FILM TAX INCENTIVES

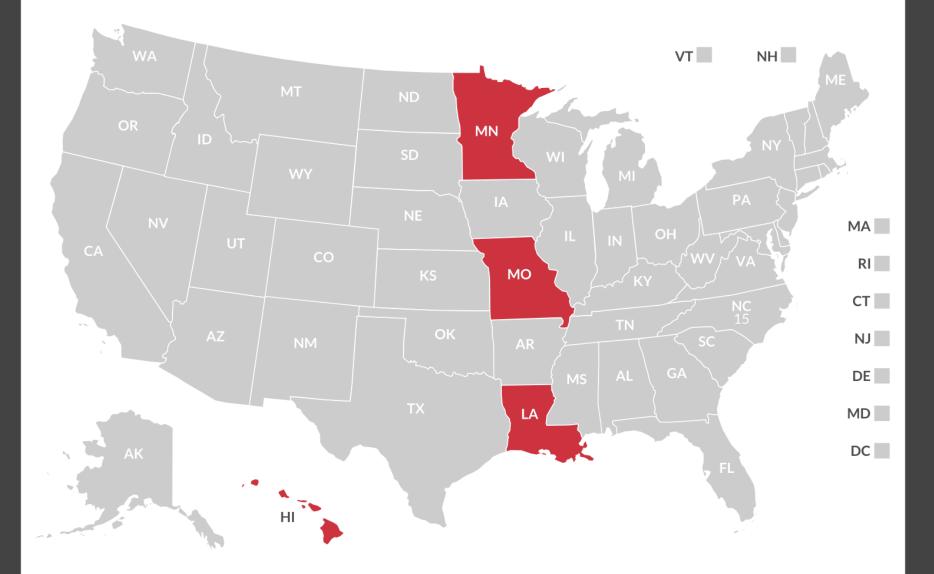




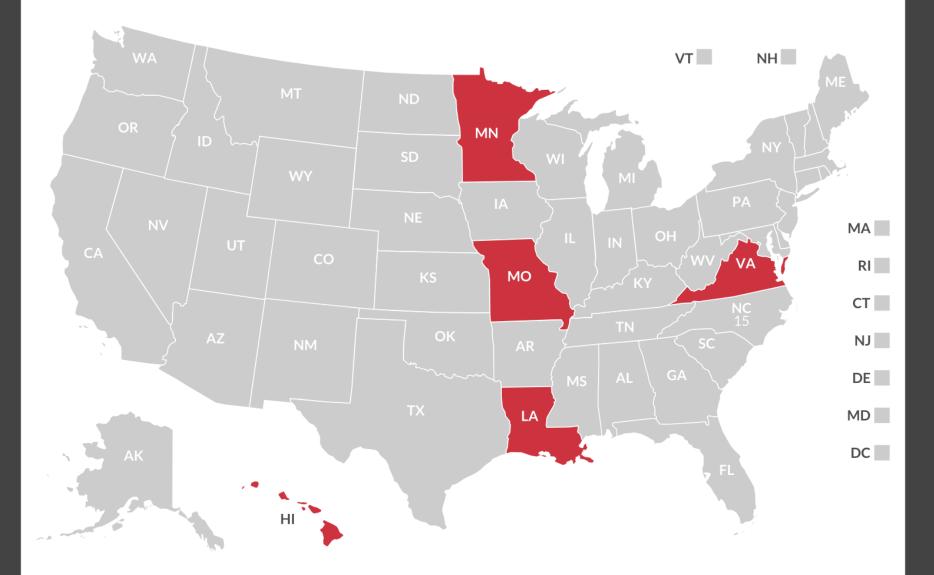




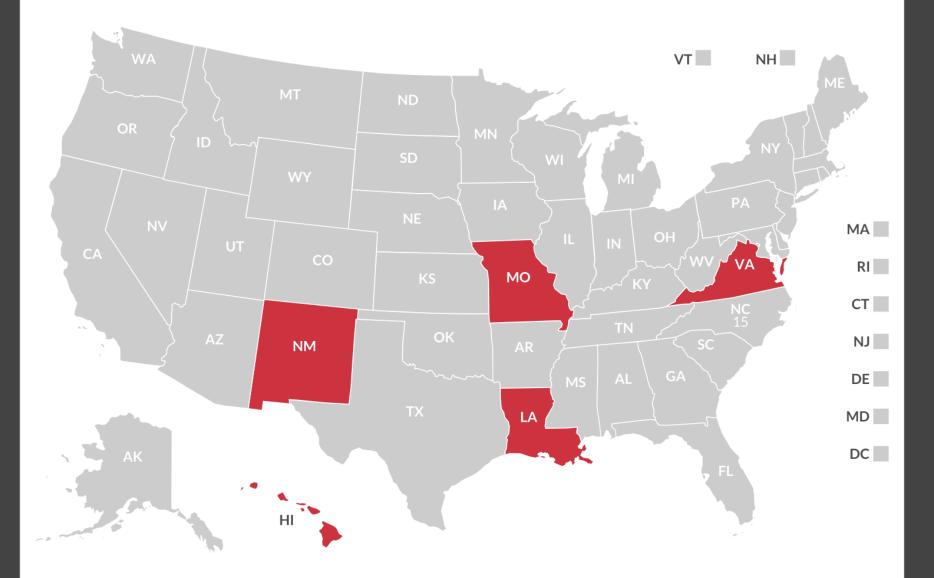




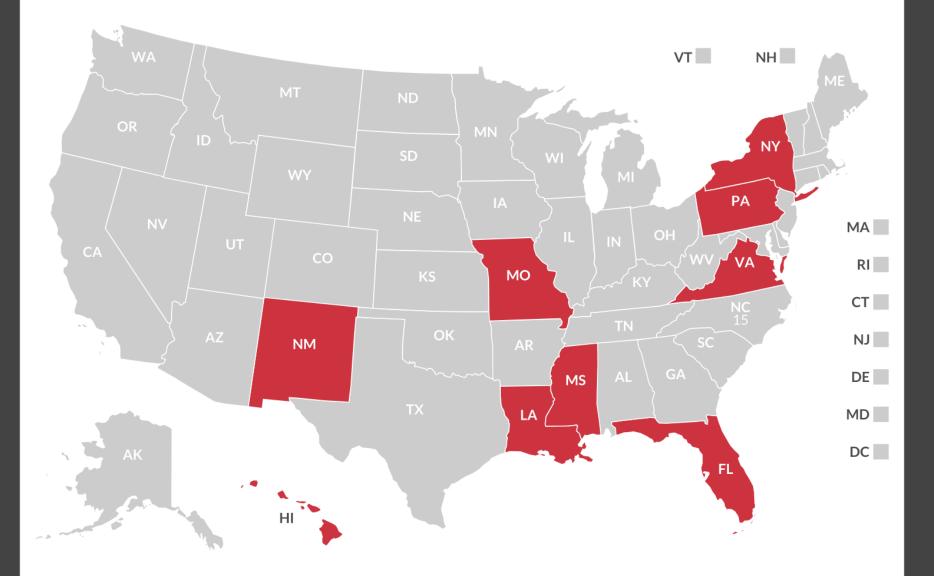




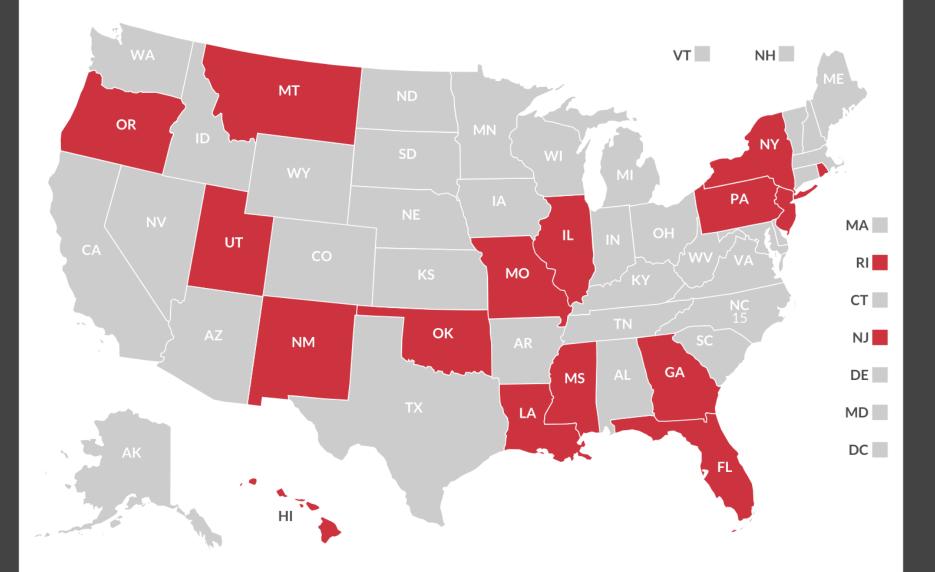




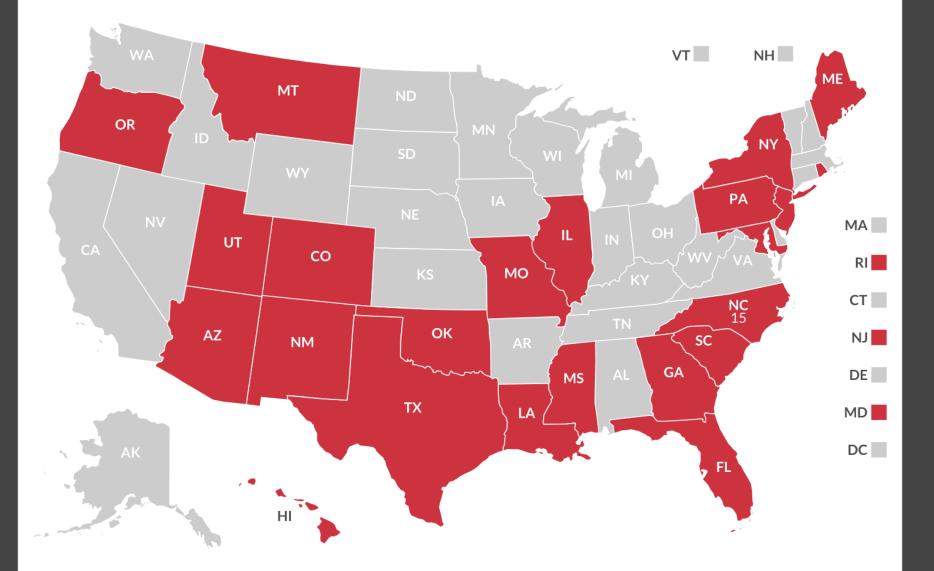




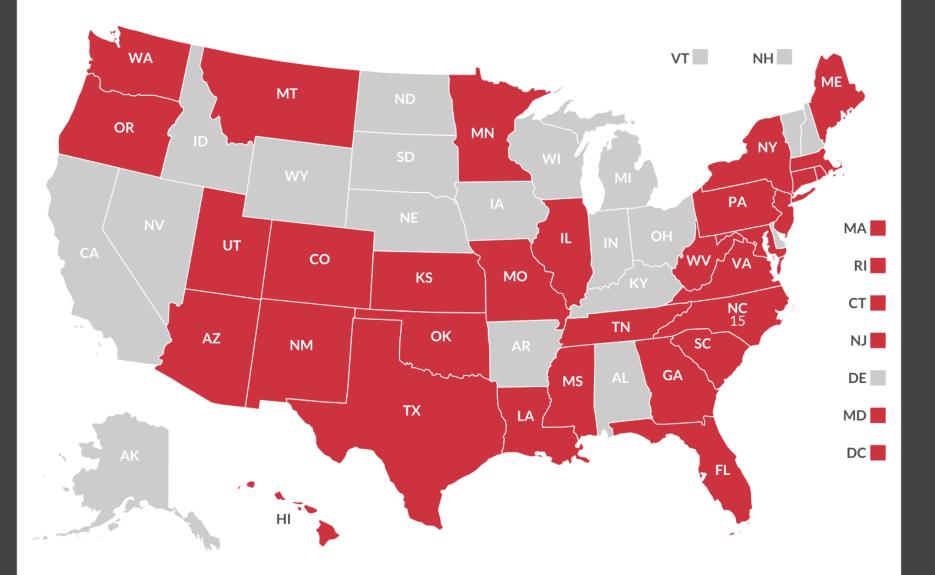




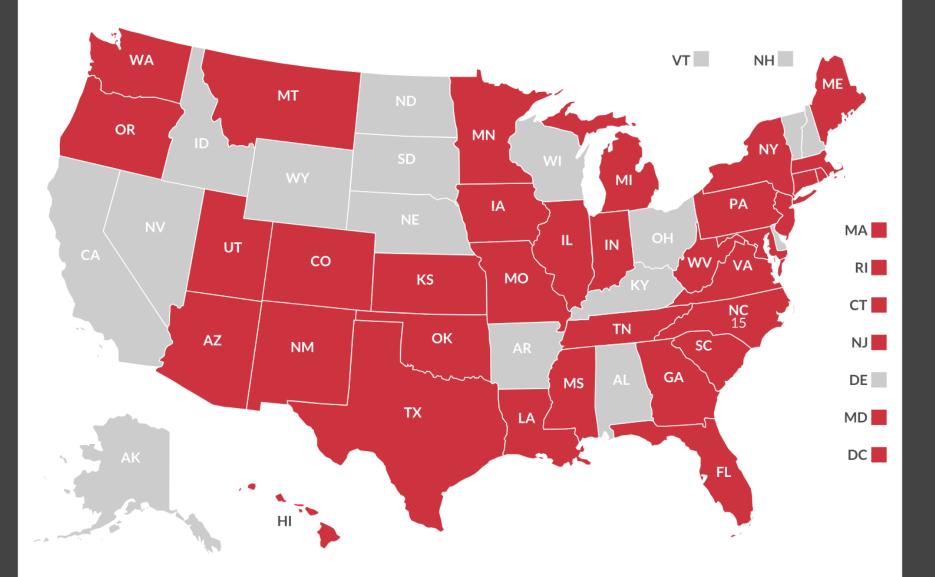




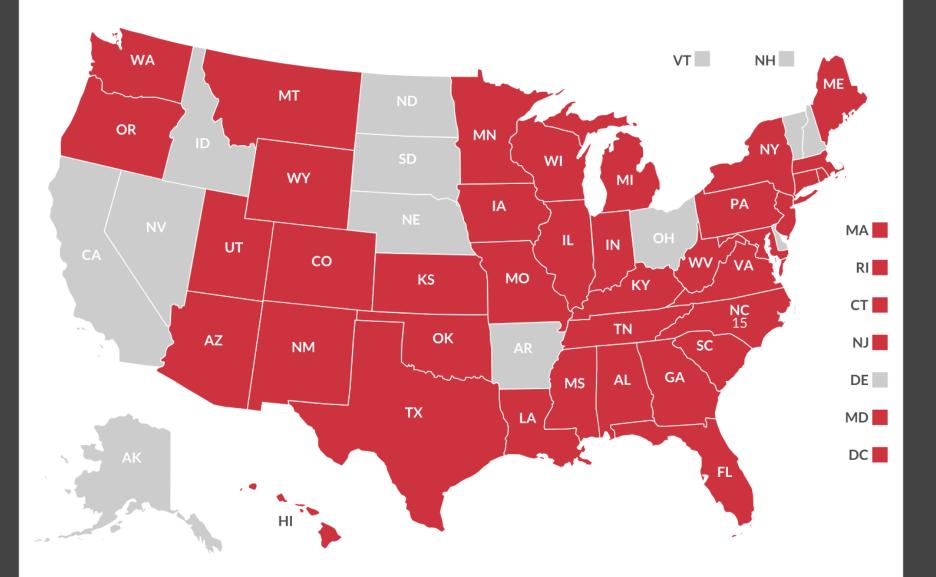




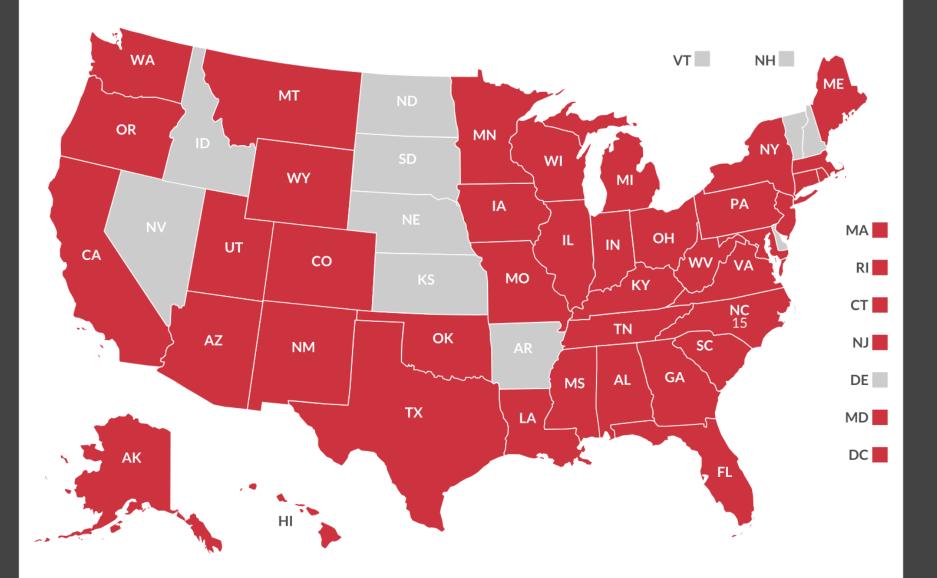




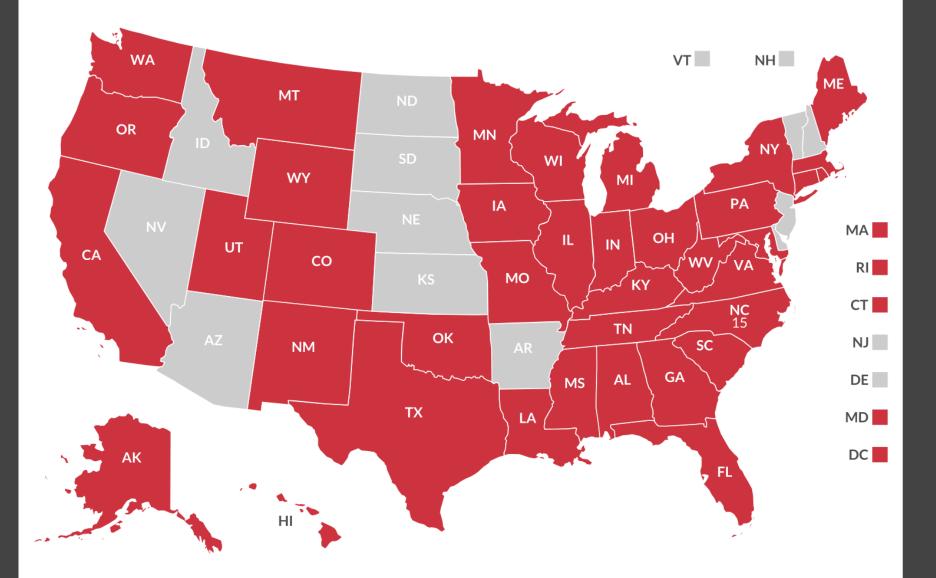






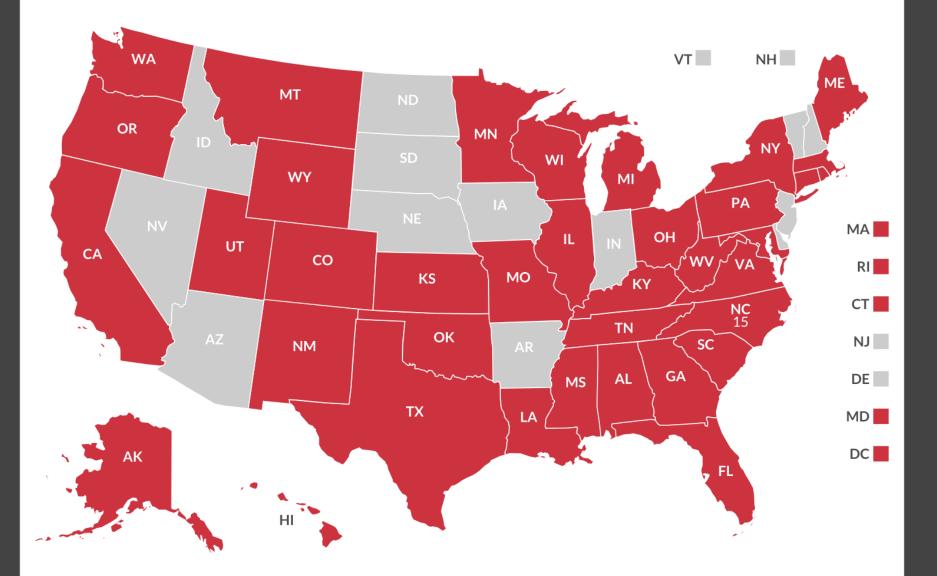






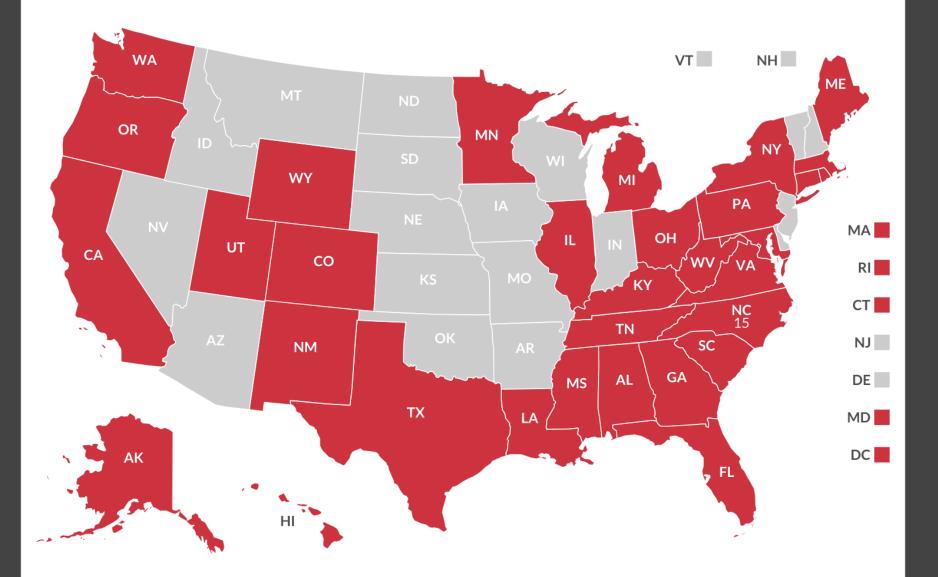
Film Tax Incentives: 2012





Film Tax Incentives: 2013





Changes in Film Tax Incentives Since 2010

Changes in Film Tax Incentives Since 2010REDUCED OR SUSPENDEDNEW OR EXPANDEDArizonaCalifornia

Georgia

Virginia

New York

Arizona Indiana lowa Kansas Michigan Minnesota Missouri Nevada **New Jersey New Mexico** North Carolina Oklahoma Tennessee Wisconsin **District of Columbia**

Changes in Film Tax Incentives Since 2010 REDUCED OR SUSPENDED Arizona Indiana lowa Kansas Michigan Minnesota Missouri Nevada **New Jersey New Mexico** North Carolina Oklahoma Tennessee Wisconsin **District of Columbia**

Changes in Film Tax Incentives Since 2010 REDUCED OR SUSPENDED Arizona: ended 2010, 2012 bill to renew failed Indiana: ended 2011 Iowa: ended 2011 after scandal Kansas: suspended 2012 Michigan: reduced from \$129.5m to \$25m; debating now Minnesota: reduced significantly Missouri: sunset in 2013 Nevada: enacted and repealed in 2014 New Jersey: suspended 2010 New Mexico: lower cap starting 2012 North Carolina: converted to grant program 2014 Oklahoma: sunset 2014 Tennessee: reduced significantly 2014 Wisconsin: ended 2013 District of Columbia: ended 2011

Changes in Film Tax Incentives Since 2010REDUCED OR SUSPENDEDNEW OR EXPANDED

Arizona Indiana lowa Kansas Michigan Minnesota Missouri Nevada New Jersey **New Mexico** North Carolina Oklahoma Tennessee Wisconsin **District of Columbia**

Changes in Film Tax Incentives Since 2010REDUCED OR SUSPENDEDNEW OR EXPANDED

Arizona Indiana lowa Kansas Michigan Minnesota Missouri Nevada New Jersey **New Mexico** North Carolina Oklahoma Tennessee Wisconsin **District of Columbia** NEW OR EXPANDED California (to \$330m/yr) Georgia (to \$200m/yr) New York (to \$420m/yr) Virginia (added 2011, grants)

Changes in Film Tax Incentives Since 2010 REDUCED OR SUSPENDED NEW OR EXPANDED Arizona California Georgia Indiana New York lowa Kansas Virginia Michigan Minnesota **Only 32 states currently have** Missouri Nevada active, funded film tax incentive New Jersey New Mexico North Carolina programs, down from a high of Oklahoma Tennessee 40 states plus DC in 2010. Wisconsin **District of Columbia**

Megaincentive States & Everyone Else

Only 32 states currently have active, funded film tax incentive programs, down from a high of 40 states plus DC in 2010.

Megaincentive States & Everyone Else MEGA INCENTIVE STATES California (\$109m) Florida (\$123m) Georgia (\$151m) Louisiana (\$126m) New York (\$463m)

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Megaincentive States& Everyone ElseMEGA INCENTIVE STATES
California (\$109m)
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Georgia (\$151m)THE 35 OTHER INCENTIVE STATES
Total: \$451m

Total: \$974m

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New York (\$4<u>63m)</u>

 \square anxiety about job creation

- ✓ state depicted but filmed somewhere else
- ☑ capturing a little bit of Hollywood

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FILM TAX INCENTIVES

WHAT'S THE EVIDENCE ON FILM TAX INCENTIVES ?

Massachusetts Department of Revenue (2008, 2009, 2011, 2013, 2014)

Findings:

In 2012, state provided \$78.9 million in credits and induced \$10.6 million in new state revenue, losing 87 cents for each dollar

67% of new spending attributed to incentives paid to non-residents or businesses outside of Massachusetts, including 74% of wage spending

"For the period 2006 to 2012, one net new Massachusetts-resident job was created for every \$118,873 in film credits issued."



A Report on The Massachusetts Film Industry Tax Incentives

Commonwealth of Massachusetts Department of Revenue

> Navjeet K. Bal Commissioner of Revenue

> > March 2008

Methodology:

REMI impact analysis incorporating actual spend data from study period; adjusts results for instate spending and out-of-state spending. <u>http://www.mass.gov/dor/tax-professionals/news-and-reports/other-reports/massachusetts-</u> <u>film-industry-tax-incentive-report/</u>

Michigan Senate Fiscal Agency (2010)

Findings:

\$37 million in credits supported \$98 million in private spending, of which 47% left the state

"Negligible" employment at "significant" cost: between \$42,991 and \$193,333 per FTE

"The nature of the credit and the resulting activity is such that under current (and any realistic) tax rate the State will never be able to make the credit pay for itself from a State revenue standpoint, even when the credit generates additional private activity that would not have otherwise occurred."



Methodology:

Michigan State University economic analysis methodology applied to actual film expenditure and credit data for 2008. Rejected induced tourism as double-counting the multiplier effect. Provided increased spending and balanced budget scenarios. http://www.senate.michigan.gov/sfa/Publications/Issues/FilmIncentives/FilmIncentives.pdf

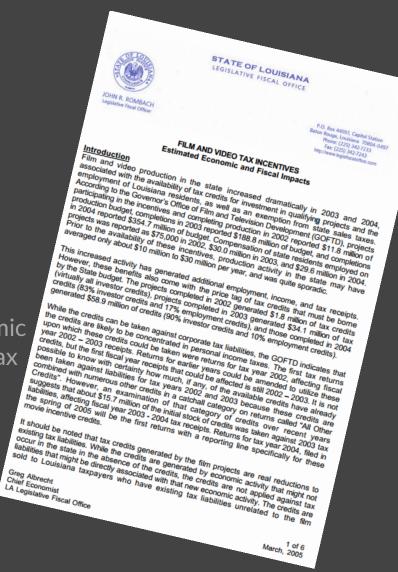
Chief Economist, Louisiana Legislative Fiscal Office (2005)

Findings:

Refundable and transferable tax credits are "real reductions to existing tax liabilities," including personal income taxes

"State revenue gains from stimulated economic activity settle to about 16% - 18% of State tax credit costs."

"[T]he economic benefits are not sufficient to provide tax receipts approaching a level necessary to offset the costs of the tax credits..."



Methodology:

REMI impact analysis and review of initial tax return data using balanced budget assumption <u>http://lfo.louisiana.gov/files/revenue/FilmVideoIncentives.pdf</u>

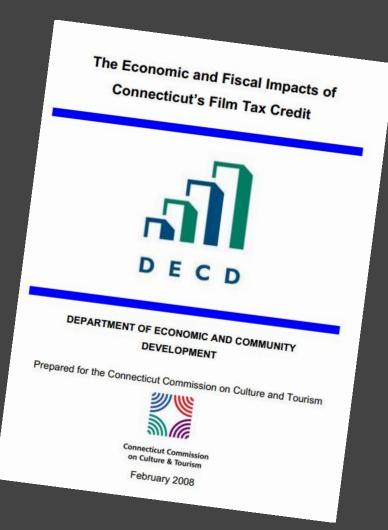
Connecticut Dept. of Economic & Community Development (2008)

Findings:

\$16.5 million credit induced \$20.7 million in new gross state product, adding 395 FTE jobs

State spending \$41,772 per FTE job created

For every \$1 the state spends on the credit, it loses 92 cents: "From a fiscal perspective, this program cannot pay for itself in one year."



Methodology:

REMI impact analysis of Jul. 1, 2006 to Sep. 30, 2007 period using balanced budget assumption; incorporates actual spend and visitor data from study period; no induced tourism estimate http://www.ct.gov/cct/lib/cct/Film_Tax_Credit_Study_-_Final.pdf

Federal Reserve Bank of Boston Study of Connecticut Film Incentives (2009)

Findings:

"The credit does not pay for itself, and the cost is greater because it is transferable."

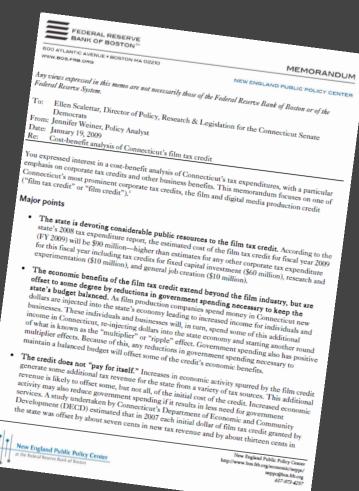
"The economic benefits generated by the credit are likely to be short-lived."

"[W]ithout additional credits granted in subsequent years, these increases in GDP, personal income, and employment would quickly disappear."

Film tax credits less effective than other forms of economic development.

Methodology:

Analytical review of DECD study, https://www.bostonfed.org/economic/neppc/memos/2009/weiner011609.pdf

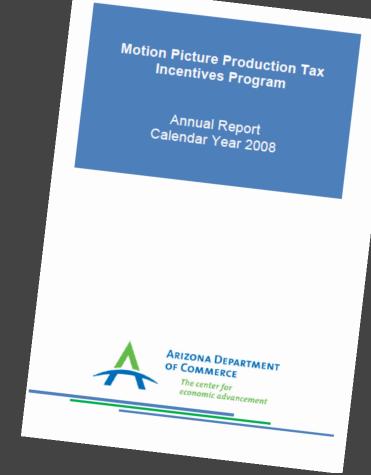


Arizona Department of Commerce (2008)

Findings:

IMPLAN estimate of 317 jobs is "questionable" because the film industry is "characterized by part-time and temporary employment"

For every \$1 the state spends on the credit, it loses 73 cents: "[I]t is unlikely that activities directly associated with the level of existing MOPIC tax credits can reach revenue neutrality."



Methodology:

IMPLAN impact analysis (Report not currently available online)

Maine Film Office (2008)

Findings:

Bringing an out-of-state production into the state stimulates tax revenues equal to about 15 percent of the expenditures. The film credit must therefore not exceed 15 percent or else it will be a net economic loss.

An Economic Impact and Rate of Return Analysis of the Film & Video Industry in Maine An analysis for the Maine Film Office by Robert Whelan and Alec Josephson June 30, 2008 © ECONorthwest 2008 ECONorthwest ECONOMICS + FINANCE + PLANNING Phone * (503) 222-6060 FAX • (503) 222-1504 Info@eugene.econw.con 888 SW Fifth Avenue and, Oregon 97204

Methodology:

IMPLAN impact analysis for 2005 expenditures http://www.econw.com/our-work/publications/an-economic-impact-and-rate-ofreturn-analysis-of-the-film-and-video-indust/

Cleveland State University (2012)

Findings:

27 projects over three years received \$28 million in tax credits, induced \$113 million in output, and generated tax revenue of \$5.9 million

In other words, for every \$1 in tax credits, state lost 79 cents

77 percent of jobs created are temporary extras, and another 9 percent were brought in from out-of-state

Analysis and Economic Impact of the Film Industry in Northeast Ohio & Ohio Report Prepared by Center for Economic Development Candi Clouse, M.S. Cleveland State University Maxine Goodman Levin College of Urban Affairs Report prepared March 2012 Great things can happen when you're doing a movie. ~ James L. Brooks

Methodology:

IMPLAN impact analysis of actual spend by Ohio productions between 2009 and 2012 http://urban.csuohio.edu/publications/center/center for economic development/Film C ommission Full Report Final Revised.pdf

Providence Journal (2008)

Findings:

Rhode Island provided \$2.65 million in credits to "Hard Luck" starring Wesley Snipes and Cybill Shepherd (straight-to-DVD)

Only 17% of production expenses were spent in Rhode Island; the rest went out-of-state

Even food: \$87,633 on out-of-state catering companies compared to \$52,071 to in-state caterers

Only 29% of wages paid to RI residents

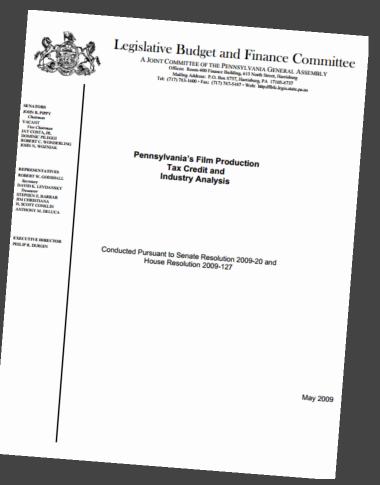
Journal



Pennsylvania Joint Legislative Budget & Finance Committee (2009)

Findings:

\$58 million in tax credits went to projects that spent \$524 million and paid \$18 million in taxes, a loss of 69 cents per \$1 of credit



Methodology: IMPLAN analysis of approved projects in FY 2007-08, <u>http://filminpa.com/wp-content/uploads/2009/07/PaFilmProductionIndustryAnalysis.pdf</u>

HR&A Advisors on New York (2012) (study funded by MPAA)

Findings:

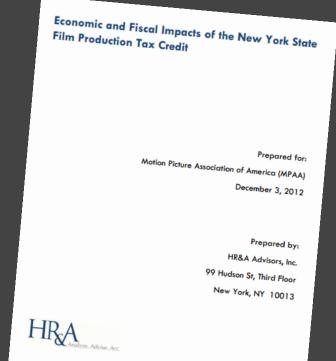
IMPLAN model finds that \$335 million in credits (2011) generated \$6.9 billion in economic activity and \$366 million in state tax revenue

Estimates large tax windfall for New York City

Direct employment is 12,600, or \$26,587 in credits per job created, but assumes 100% of employment occurred because of the credit

Assumes 91% of production spend is in New York

Methodology: IMPLAN model run using 2011 reported spending. <u>http://www.mpaa.org/wp-content/uploads/2014/01/Economic-and-Fiscal-Impacts-of-the-New-York-State-Film-Production-Tax-Credit.pdf</u>



North Carolina State University College of Management (2014) (study funded by MPAA)

Findings:

Multiplier of 9.1: generated \$1.52 in tax revenue for every \$1 of credit

Repeal would eliminate 4,200 jobs

Discussed tourism but key state productions were "Iron Man 3" and "The Hunger Games"

Recommended competing with Georgia for big productions

Methodology:

Supply chain model using interviews with industry officials. Tax assumptions and economic analysis included a number of errors and mistakes pointed out by NC Legislative Services. <u>http://www.wral.com/asset/news/state/nccapitol/2014/10/10/14064040/NC Film Supply</u> <u>Chain Study 3.31.14.PDF</u>



A Supply Chain Study of the Economic Impact of the North Carolina Motion Picture and Television Industry

Robert Handfield, PhD Bank of America University Distinguished Professor of Supply Chain Management Co-Director, Supply Chain Resource Cooperative Poole College of Management North Carolina State University

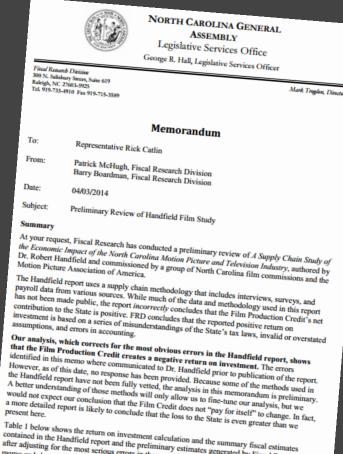
North Carolina Legislative Services **Office Review of MPAA Study (2014)**

Findings:

"[T]he Film Production Credit creates a negative return on investment."

Says MPAA study "is based on a series of misunderstandings of the State's tax laws, invalid or overstated assumptions, and errors in accounting."

"[T]he economic benefits are not sufficient to provide tax receipts approaching a level necessary to offset the costs of the tax credits..."



contained in the Handfield report and the preliminary estimates generated by Fiscal Research after adjusting for the most serious errors in the report. Figure 1 can be found at the end of this

Methodology:

Reviews MPAA Handfield study and recalculates using their methodology after corrections http://www.wwavtv3.com/video/news/video/newsdocs/FRDHandfieldReview.pdf

North Carolina Legislative Services **Office Review of MPAA Study (2014)**

Findings:

MPAA study (1) had a non-existent state property tax, (2) used statutory instead of effective tax rates, (3) misunderstood what the sales tax applies to, and (4) exaggerated gas tax revenues, all of which overstated tax revenue

MPAA study assumed spouses of film workers made as much as spouse and would quit jobs and move out of state if credit ended

MPAA study assumed film-induced tourism generates \$15m in tax revenues, based on no evidence

Methodology:

Reviews MPAA Handfield study and recalculates using their methodology after corrections http://www.wwavtv3.com/video/news/video/newsdocs/FRDHandfieldReview.pdf



NORTH CAROLINA GENERAL ASSEMBLY Legislative Services Office George R. Hall, Legislative Services Officer

Fiscal Research Division 300 N. Salisbury Street, Suite 619 Raleigh, NC 27603-5925 Tel 919-733-4910 Fax 919-715-3589

Mark Trogdon, Directo

Memorandum To: Representative Rick Catlin From: Patrick McHugh, Fiscal Research Division Barry Boardman, Fiscal Research Division Date: 04/03/2014 Subject: Preliminary Review of Handfield Film Study

Summary

At your request, Fiscal Research has conducted a preliminary review of A Supply Chain Study of the Economic Impact of the North Carolina Motion Picture and Television Industry, authored by Dr. Robert Handfield and commissioned by a group of North Carolina film commissions and the

The Handfield report uses a supply chain methodology that includes interviews, surveys, and payroll data from various sources. While much of the data and methodology used in this report has not been made public, the report incorrectly concludes that the Film Production Credit's net contribution to the State is positive. FRD concludes that the reported positive return on investment is based on a series of misunderstandings of the State's tax laws, invalid or overstated

Our analysis, which corrects for the most obvious errors in the Handfield report, shows that the Film Production Credit creates a negative return on investment. The errors identified in this memo where communicated to Dr. Handfield prior to publication of the report. However, as of this date, no response has been provided. Because some of the methods used in the Handfield report have not been fully vetted, the analysis in this memorandum is preliminary. A better understanding of those methods will only allow us to fine-tune our analysis, but we would not expect our conclusion that the Film Credit does not "pay for itself" to change. In fact, a more detailed report is likely to conclude that the loss to the State is even greater than we

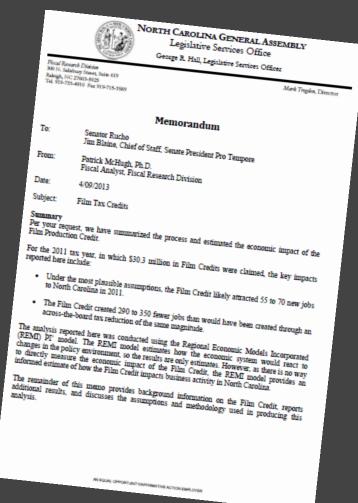
Table 1 below shows the return on investment calculation and the summary fiscal estimates contained in the Handfield report and the preliminary estimates generated by Fiscal Research after adjusting for the most serious errors in the report. Figure 1 can be found at the end of this

North Carolina Legislative Services Office (2013)

Findings:

"Under the most plausible assumptions, the Film Credit likely attracted 55 to 70 new jobs to North Carolina in 2011."

"The Film Credit created 290 to 350 fewer jobs than would have been created through an across-the-board tax reduction of the same magnitude."



Methodology: REMI analysis of state data, <u>http://www.starnewsonline.com/assets/pdf/WM27015411.PDF</u>

Los Angeles Economic Development Corporation (2011)

Findings:

California productions receiving \$199 million in credits spent \$1.5 billion, generated \$3.8 billion in economic activity, and paid \$201 million in taxes

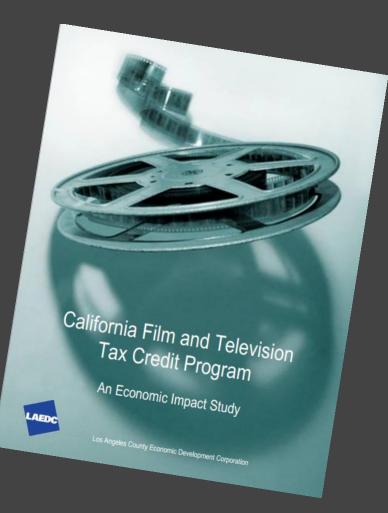
Film has a multiplier of 20.11

Urged more big-budget productions be eligible for credit due to larger economic impact

Highlighted but did not calculate film tourism or "the contributions of a thriving industry"

Methodology:

IMPLAN analysis of nine productions scaled up to full year data; assumes all workers on productions are in-state residents; assumes all productions would not have filmed in CA but for the credit; no adjustment for opportunity costs of induced spending; no induced tourism estimate. <u>http://filmworks.filmla.com/wp-content/uploads/2011/07/Headway_Entertainment_Report.pdf</u>



Headway Project/UCLA Institute for Research on Labor & Employment (2012)

Findings:

"[T]he economic impact [in the LAEDC study] was overstated due to the LAEDC assumption that none of the projects that received tax credits from California would have filmed in California without one."

Otherwise used LAEDC methodology and found narrow net positive impact; said more research needed

Recommended that California deny credits to projects "which specifically portrays California as an unattractive location"



Methodology:

LAEDC methodology with changed in-state production assumption http://filmworks.filmla.com/wp-content/uploads/2011/07/Headway_Entertainment_Report.pdf

California Legislative Analyst Office (2014)

Findings:

Tax credit does not pay for itself; loses approximately 35 cents for each \$1 in credits using LAEDC data after correcting for overstatements

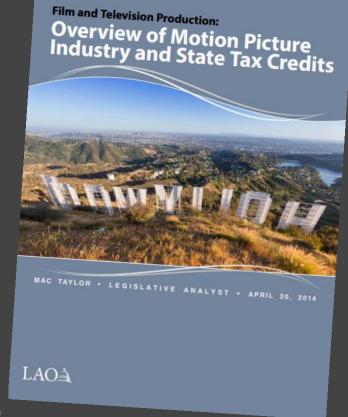
Film tax incentives move activities "without necessarily improving the output or yielding any greater social benefit"

If California increases credit, other states likely to do so as well, stoking a race to the bottom

IMPLAN studies consistently overstate benefits

Methodology:

Analysis of data and trends by state officials. <u>http://lao.ca.gov/reports/2014/finance/tax-credit/film-tv-credit-043014.pdf</u>



Ernst & Young Studies (2009-11) (funded by state film offices)

Findings:

Uses multiplier assumption to estimate economic effect of film spending

Assumes all film spending induced by credit

New Mexico (2009) found a gain of \$1.50 for each \$1 in credits, using multiplier of 3.5

New York (2009) found a gain of \$1.88 for each \$1 in credits, using a multiplier of 2.35

Michigan (2011) scaled back, finding only 2.6 multiplier and a loss of 83 cents for each \$1

Claims films increase tourism by 54 percent

Methodology:

IMPLAN model analyses using state spend data but otherwise generic national assumptions.

Estimated Im	pacts of the ate Film Credit	• Motion Picture		
New Coop February 2009 Prepared for the N and Television De America	Neloph Econom	and fiscal imp ilm tax credit	acts of the	
	Detroct of the New Mex and State Investment Cou January 2009	ico State Film Office	of the New redit	
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		副 Ernst & Yo	JUNG	

Ernst & Young (2012) (study funded by MPAA)

Findings:

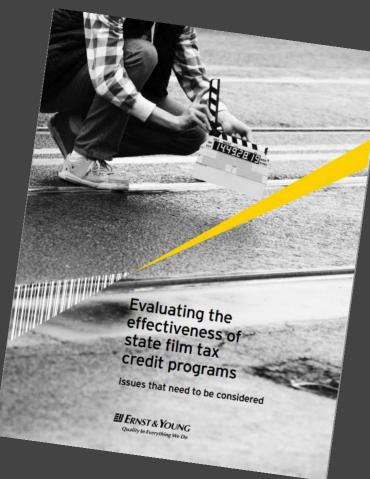
Avoids any previously made definitive claims and focuses instead on issues to consider

However, Appendix calculates that a \$10m production would generate just \$607,000 in state and local tax revenue, meaning that any state with higher than a 6.07 percent corporate tax will lose money whatever the credit amount

Finds \$10 million spend supports just 40 FTE jobs, meaning a 20 percent credit would cost the state \$50,000 per job

Methodology:

IMPLAN model based on California, Florida, and Ohio economies. http://filmworks.filmla.com/wp-content/uploads/2011/07/Headway_Entertainment_Report.pdf



California Legislative Analyst Office (2014)

Findings:

Tax credit does not pay for itself; loses approximately 35 cents for each \$1 in credits using LAEDC data after correcting for overstatements

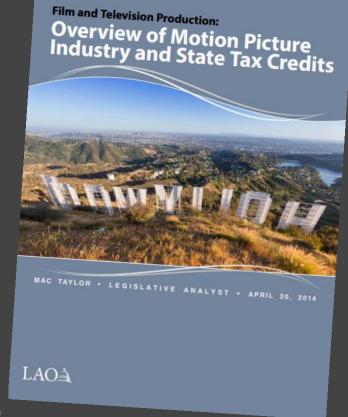
Film tax incentives move activities "without necessarily improving the output or yielding any greater social benefit"

If California increases credit, other states likely to do so as well, stoking a race to the bottom

IMPLAN studies consistently overstate benefits

Methodology:

Analysis of data and trends by state officials. <u>http://lao.ca.gov/reports/2014/finance/tax-credit/film-tv-credit-043014.pdf</u>



Maryland Department of Legislative Services (2014)

Findings:

"The Film Production Activity Tax Credit does not provide sustainable economic development."

Credit disproportionately benefits certain parts of Maryland over others

"Not only will [studios] not be guaranteed to stay, but they may threaten to leave the state if additional incentives are not provided (i.e., House of Cards in 2014)."

Recommends state let program expire in 2016, or convert to a grant program since recipient amounts are unrelated to taxable income

Methodology:

Analysis of data and trends by state officials; REMI analysis of economic and employment impacts, <u>http://dls.state.md.us/data/polanasubare/polanasubare_taxnfispla/WEB-Draft-Film-Tax-Credit-</u> <u>Report.pdf</u>

Evaluation of the Maryland Film Production Activity Tax Credit

> Department of Legislative Services Office of Policy Analysis Annapolis, Maryland

> > October 2014

MPAA Letter to North Carolina (2013)

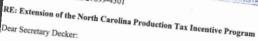
"Furthermore, without an extension of the production incentive program, North Carolina will no longer be considered for major future feature films."

MOTION PICTURE ASSOCIATION OF AMERICA, INC. 1600 EYE STREET, NORTHWEST WASHINGTON, D.C. 20006 Vans Stevenson Senior Vice President State Government Affairs

202-378-9140 direct 202-744-4009 mobile

July 22, 2013

The Honorable Sharon Allred Decker North Carolina Secretary of Commerce 4301 Mail Service Center Raleigh, North Carolina 27699-4301



Dear Secretary Decker:

write on behalf of the Motion Picture Association of America, Inc. (MPAA), which represents the major producers of television programs and motion pictures in North Carolina, across the United States, and worldwide. MPAA members include Paramount Pictures, 21st Century Fox, Sony Pictures Entertainment, NBC Universal, Walt Disney Studios, and Warner Bros. CBS Corporation is an associate member. We very much appreciate your time, your thoughtfulness, and your personal advocacy on behalf of the motion picture and television production industry, which employs tens of thousands of hard-working North Carolinians.

As you know from your auspicious tenure as a corporate chief executive officer, certainty and

long-term planning are critical to success in business. That is all the more true in the case of movies, which are never assured of making a profit, and television productions, which even in the best scenarios take several years to break even. Both kinds of productions represent enormous private investments in North Carolina. State production tax incentive programs are critical because they allow long-term planning and they often tip the balance between a production's profit and loss, and between success and failure. North Carolina's regional, national and global competitors understand this, and many other domestic and foreign jurisdictions have strengthened their incentives to attract more lucrative film and TV projects including neighboring South Carolina and Georgia, as well as Louisiana, among others.

You have asked us to keep you informed of developments in North Carolina's motion picture and television industry. It appears that the General Assembly has declined thus far to extend North Carolina's production incentive program (scheduled to sunset at the end of 2014) in its aware caroning a production incentive program (Schedured to Schedure and the state. If the incentive

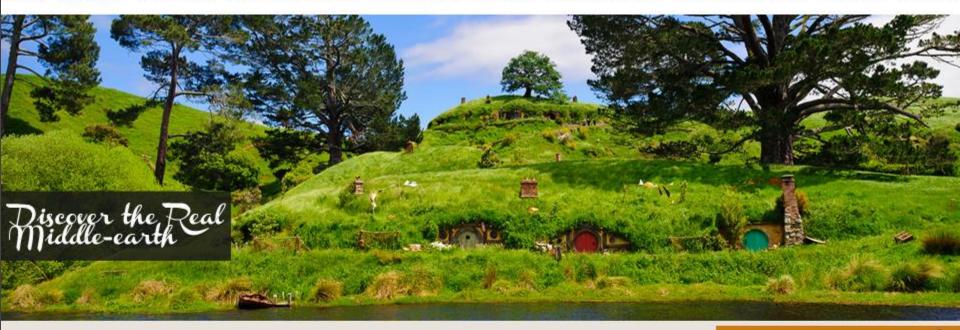


a word on Multipliers

a word on Opportunity Costs

a word on Induced Tourism

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Thu Partly cloudy skies. 7°C 17°C

Fri



Chance of light rain in the morning and late at night.



Chance of rain all night and day.



Sun

9°C 19°C

Chance of light rain until 7

TOMATOMETER @

24%

Average Rating: 4/10 Reviews Counted: 82 Fresh: 20 Rotten: 62

SNOW DOGS (2002)

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GROWN UPS 2 (2013)



TOMATOMETER ()



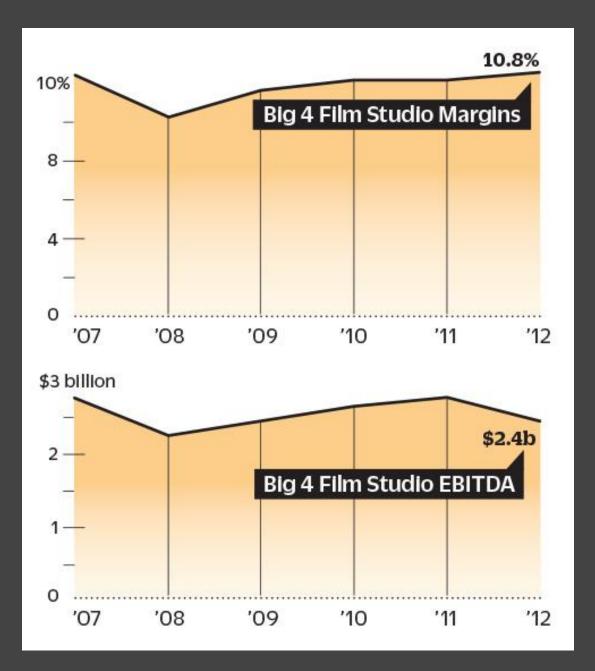
Average Rating: 2.6/10 Reviews Counted: 106 Fresh: 7 Rotten: 99

TRAILER



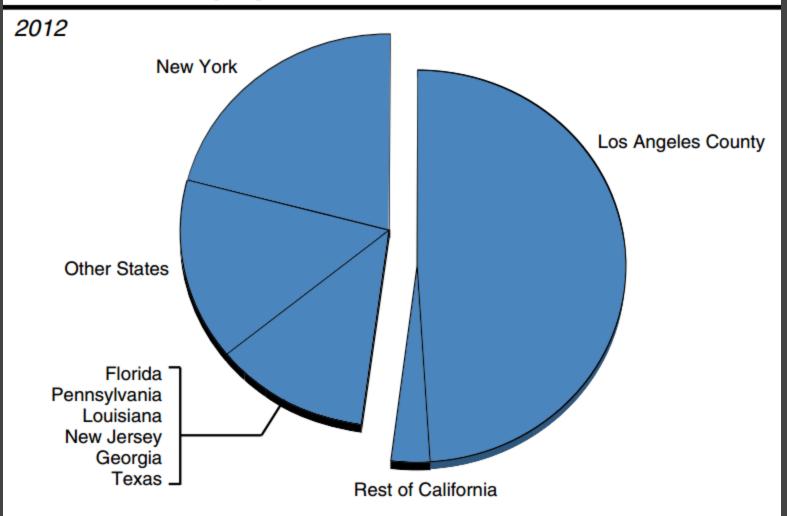
THE PLASTICS ARE BACKI

MEANGIRLS2



Source: "Major Film Studios Prosper on the Margins," Variety, Apr. 18, 2013

Figure 3 More Than Half of U.S. Motion Picture Production Employment Is in California



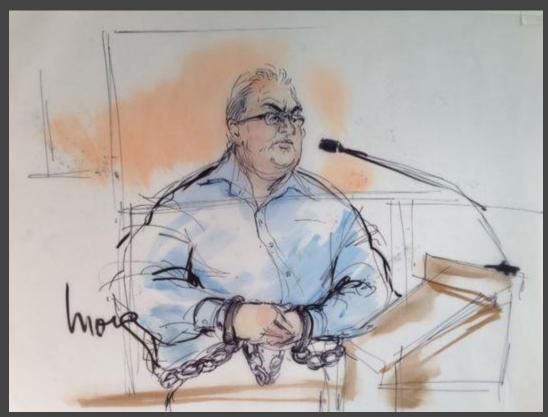
Source: California Legislative Analyst Office (2014)

SCANDAL: IOWA

SCANDALS: IOWA

CALIFORNIA

SCANDALS:



Source: KXTV Channel 10, Sacramento

CALIFORNIA

SCANDALS: IOWA

MASSACHUSETTS

Director Daniel Adams Sentenced to Prison for Tax Credit Fraud (Exclusive)

< 121

MOVIES | By Alexander C. Kaufman on May 10, 2012 @ 6:00 pm in

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Jail Dec 9

Wesley Snipes Going to

'Dark Knight' Pirater Gets

2 Years in Federal Prison

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Daniel Adams, the director of "The Golden Boys," was sentenced Thursday for inflating expenses on his application for Massachusetts film tax credits

S. 0

BOSTON - Three weeks after he pleaded guilty to inflating expenses on his application for Massachusetts film tax credits. director Daniel Adams was sentenced to up to three years in state prison

A superior court judge ordered Adams on Thursday to pay nearly \$4.4 million in restitution and serve 10 years

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LOUISIANA

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MASSACHUSETTS



fine, announced U.S. Attorney Jim Letten. In addition, Judge Engelhardt ordered that SMITH serve three



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SCANDALS:

MASSACHUSETTS

reasons:

LOUISIANA

CALIFORNIA

SCANDALS: IOWA

reasons:

MASSACHUSETTS

big money amounts non-cash expenses inadequate documentation

tax credits get less oversight than budgeted appropriation

purpose of the film tax credit

purpose of the film tax credit

revenue impact

purpose of the film tax credit

revenue impact

cost effectiveness opportunity cost: incentive dollars per full-time equivalent job created

purpose of the film tax credit

revenue impact

cost effectiveness opportunity cost: incentive dollars per full-time equivalent job created

hold them to their promises