From Data Dilemmas to High Fives & Handshakes:
Our Journey So Far...
Montana Legislative Fiscal Division
Increasing Expectations

- Speed – Automation and trust of the data
- Depth & Breadth of Analysis - Connections and ability to deal with larger and more row level data
- Scalability – Live connected models are easier to adjust and add to, such as changing location
- Communication – Visualizations lets the information be more interactive for legislators or the public. Another tool to tell complicated stories
Turnover
Database Query
BI Software
Committee Engagement
2040 Model
We’ve Started Seeing Results

Committee Page Demo

Budget Demo
We’ve Started
Seeing Results

MARA Committee
Permanent

Additional Staff
A Few Lessons

1. Making time to do this work is the trick with all the demands of the normal job.
2. Adding Resources - The deeper we've gone into this the more we realized we have to spread the load a bit.
3. You must start trusting your people, you can't be the expert they are.
4. Involvement in groups outside our typical world.
5. Moved from one-offs to more living products when it makes sense.
6. Relationship with your IT shop must be in good shape, this has been a shared journey for us.
“I've come up with a set of rules that describe our reactions to technologies:

Anything that is in the world when you're born is normal and ordinary and is just a natural part of the way the world works.

Anything that's invented between when you're fifteen and thirty-five is new and exciting and revolutionary and you can probably get a career in it.

Anything invented after you're thirty-five is against the natural order of things.”

— Douglas Adams, *The Salmon of Doubt*
So, What’s Next?
Data Storage and Setup
Setting up for new tools
Jobs in U.S. that are likely to have high, medium or low exposure to AI

**High exposure**
- Budget analysts
- Data entry keyers
- Tax preparers
- Technical writers
- Web developers

**Medium exposure**
- Chief executives
- Veterinarians
- Interior designers
- Fundraisers
- Sales managers

**Low exposure**
- Barbers
- Child care workers
- Dishwashers
- Firefighters
- Pipelayors

Note: Occupations are grouped by the relative importance of work activities with low, medium or high exposure to AI. Source: Pew Research Center analysis of O*NET (Version 27.3). "Which U.S. Workers Are More Exposed to AI on Their Jobs?"

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Thanks!