

Julianne McGarry Research Director Catalyst for Payment Reform



Today's Discussion





- Understanding the dysfunction in health care markets
- Levers of state power to improve market function
- New (and exciting!) policy innovations from across the country
- Discussion

At the Moment, the Landscape Looks Bleak





- Health care costs rose by 7% in 2021, projected to rise by
 5% in 2022²
- 75% percent of hospital markets in the US are either highly concentrated or very highly concentrated³
- Hospital "Mega-Mergers" doubled in 2021³
- Nearly 1 in 3 of households do not have enough savings to pay typical deductibles in employer-based coverage⁴
- US maternal mortality is nearly 4x higher than the OECD Average⁵





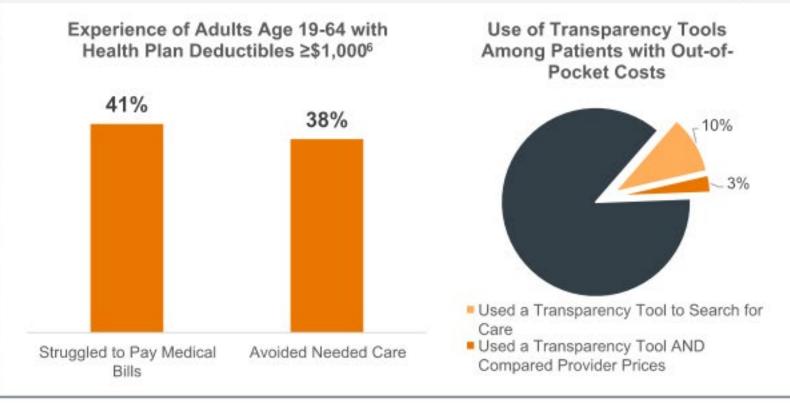
 Theory #1: Transparency + Financial Skin-in-the-Game = Activated Health Care Consumers...





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Observed Results: More Externalities than Savings







 Theory #2: Alternative Payment Models (APMs) will reduce waste, improve quality, lower costs





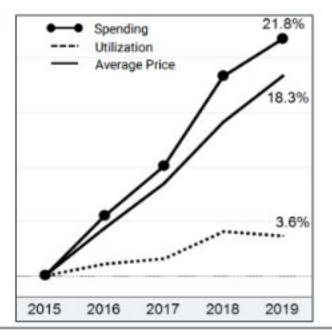
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Observed Results: Mixed, Especially for Commercial Populations

Of the 50+ CMMI APM Models Launched...



6 generated cost of care savings 4 met criteria for expansion PRICES (not UTILIZATION) drive 2/3 Commercial Cost Inflation¹⁰



The Health Care Markets are Broken What can States Do to Help?



Our Federalist System Creates 50 Unique Laboratories of Innovation



States have (at least) 4 Levers to Rebalance Health Care Markets

PROHIBIT
Anticompetitive
Practices



REGULATE Costs



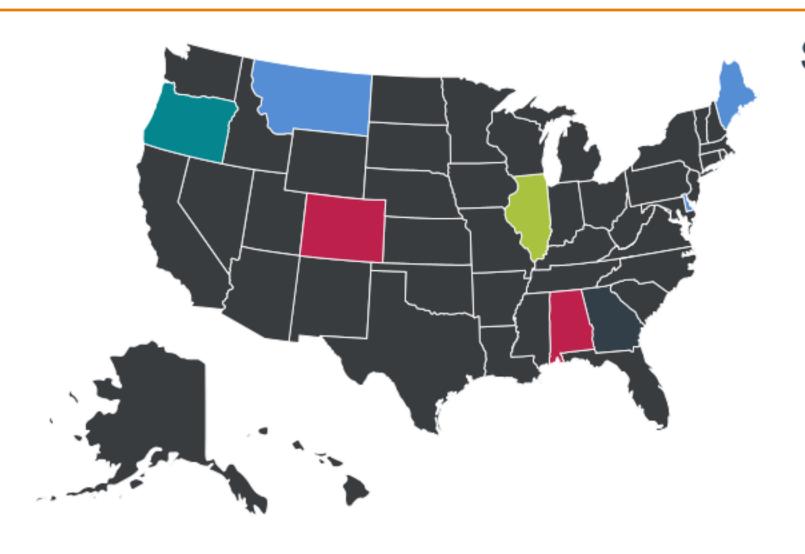
Support Market COMPETITION



Build Oversight INFRASTRUCTURE

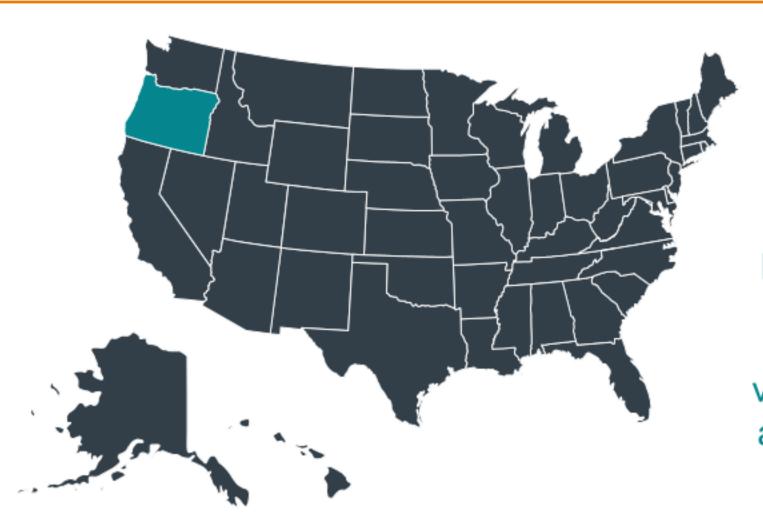






Selected examples...

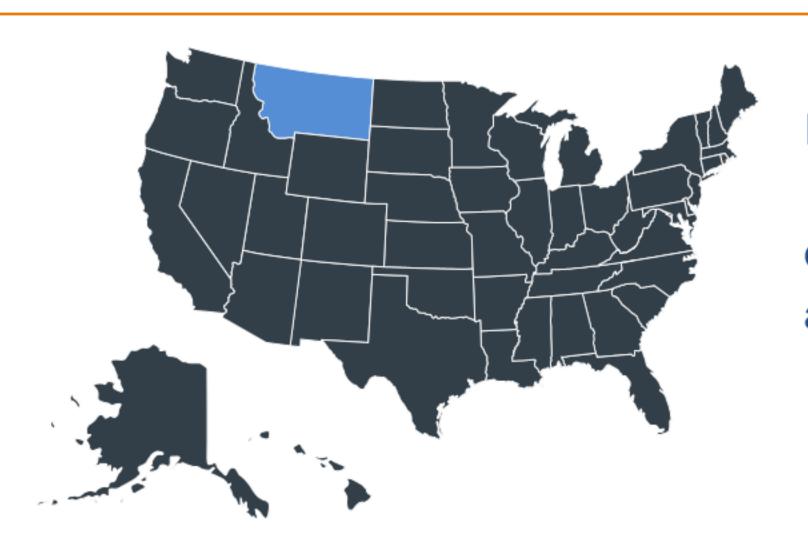




OREGON

Granted broad merger approval authority to the **Oregon Health Authority** (OHA – the State's health policy commission), which covers any health care merger, acquisition, joint venture or affiliation among any entity that nets >\$25M in revenue

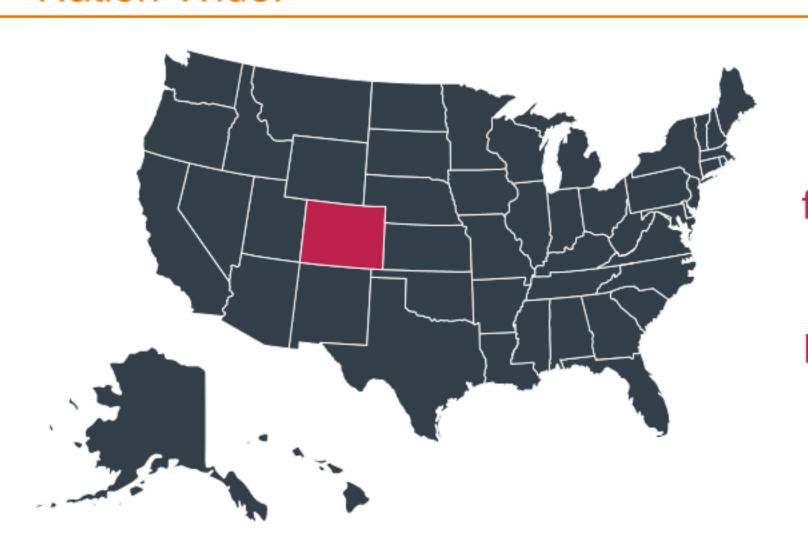




MONTANA

Negotiated a new fee schedule for its state employee health plan anchored to multiples of Medicare

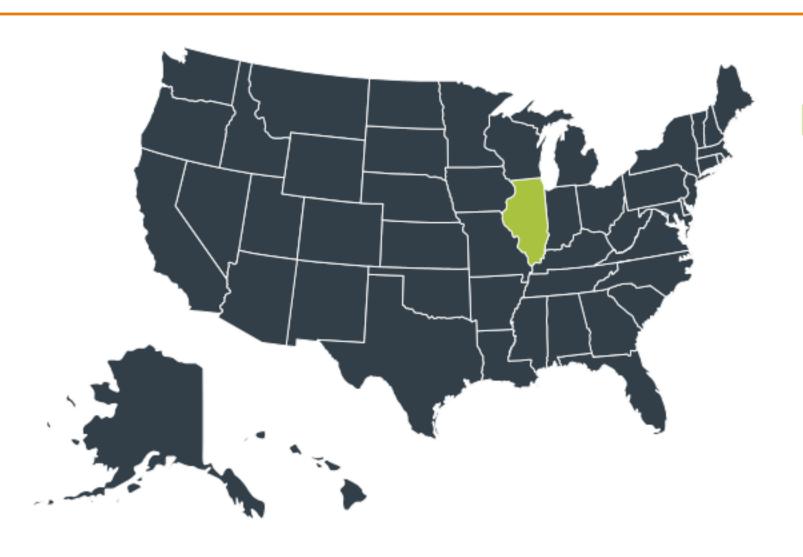




COLORADO

Passed a law prohibiting hospitals from collecting medical debt if they're out of compliance with the National Hospital Price Transparency Rule

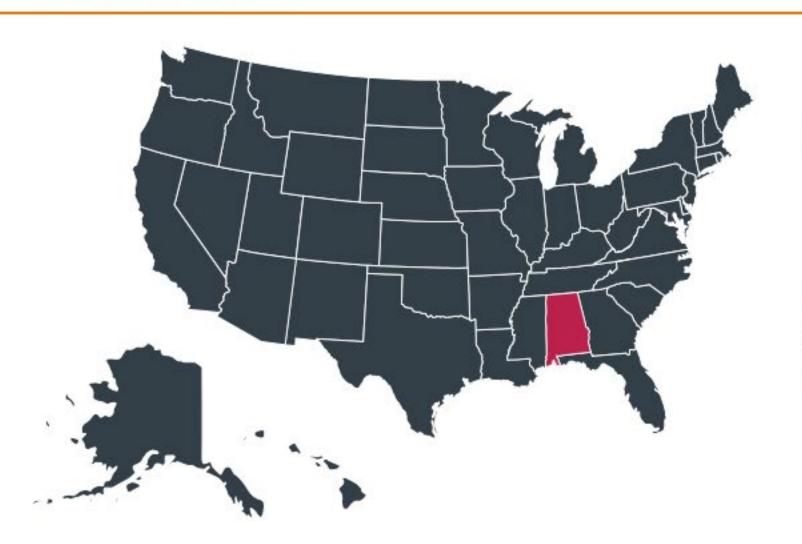




INDIANA

Launched its own All-Payer Claims Database (APCD) and granted the state's employee health plan the right to contract directly with providers

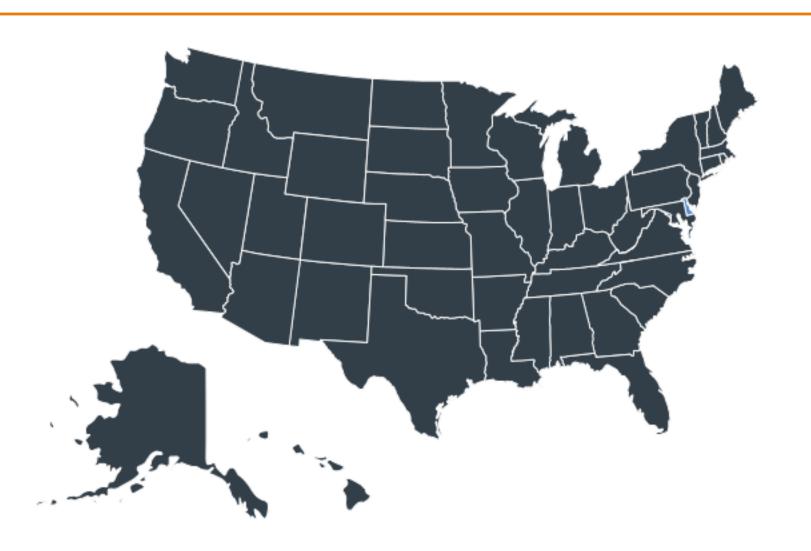




ALABAMA

Enacted legislation to regulate pharmacy benefit managers (PBMs), with licensing requirements, prohibitions on anticompetitive practices, and mandatory disclosures of drug rebate information to health plans and selfinsured purchasers

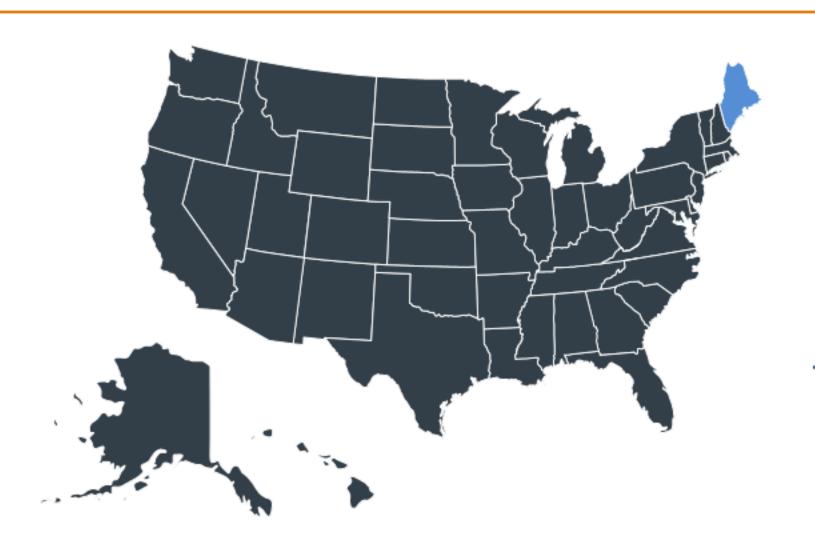




DELAWARE

Requires carriers to limit aggregate unit price growth for inpatient, outpatient, and other medical services: Requires carriers to spend a certain percentage of total cost on primary care





MAINE

Established the
MaineCare health
plan to provide
universal coverage
for all state residents

Maybe not so bleak after all?





Better is possible. It does not take genius. It takes diligence. It takes moral clarity. It takes ingenuity. And above all, it takes a willingness to try.

Dr. Atul Gawande

Sources



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