



# Forecasting Tax Incentives: Unraveling the Revenue Puzzle

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THE OHIO STATE UNIVERSITY  
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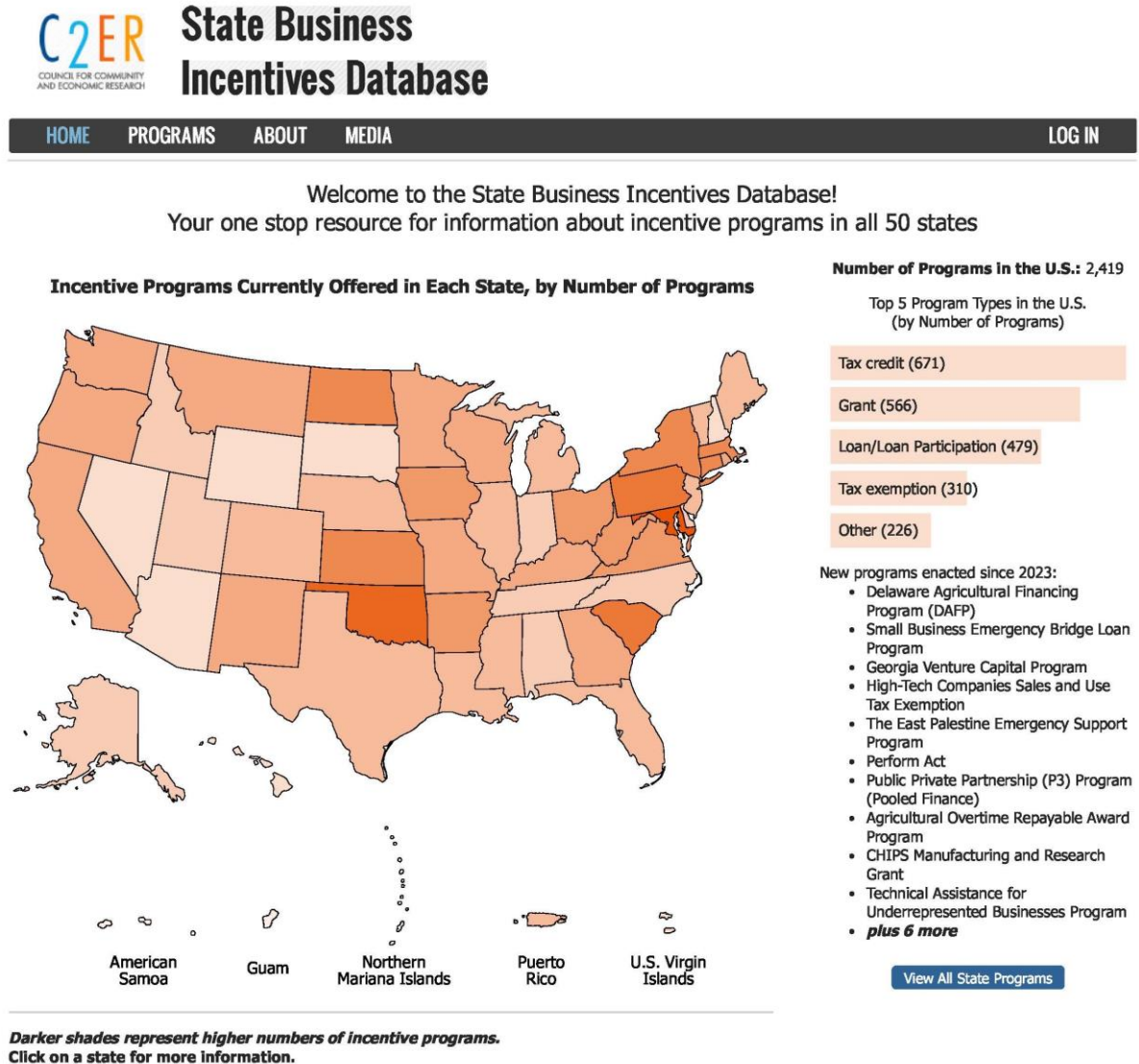
# Why do we care?

## State incentive costs\*

- ~ \$20 to \$30 billion per year
- ~ \$5 to \$216 per capita

\*Sources: Bartik (2017). *A New Panel Database on Business Incentives for Economic Development Offered by State and Local Governments in the United States*. Upjohn Institute.

Slattery and Zidar (2020). *Evaluating State and Local Business Incentives*. Journal of Economic Perspectives.





# We also care because . . .

*It's tough to make  
predictions, especially about  
the future.*

- Yogi Berra -



# We care because of their budget implications



- Our estimates inform . . .
  - decisions on legislation
  - budget decision making
  - revenue forecasts
- They provide . . .
  - a baseline for analyzing future legislative changes
  - information for evaluating incentive program effectiveness and impacts



# We also care because . . .



# What are we estimating?

- **Tax Incentives:**
- credits
- deductions
- exemptions
- abatements
- rebates
- **Direct Grants/Subsidies**
- job training
- infrastructure

- **Incentives for specific economic activity**
- job creation
- capital investment
- research and development
- venture capital
- **Industry-specific incentives**
- manufacturing
- logistics
- pharma, life sciences
- technology, renewable energy
- housing
- **Place-based incentives**
- TIF
- enterprise zones, etc.
- **General tax rate reductions**
- personal income
- corporate income



# How are we estimating? What to consider?

## Costs

### Direct

- revenue loss
- grant/subsidy cost

### Indirect

- program administration
- service increases
- in-migration costs

## Benefits

### Economic activity

- job creation
- investment
- spending

### Tax Revenue

- revenue from additional economic activity



# How are we estimating? Methodology

## Static Analysis

- no behavioral changes

## Micro-dynamic analysis

- accounts for behavior changes by those directly affected by incentive

## Macro-dynamic analysis

- accounts for behavior changes by those NOT directly affected by incentive

## Multiple methods

- different data, different methods could produce a reasonable range

## Sensitivity analysis

- how changes in key assumptions or parameters impact estimates

## Smell test your results

- does your estimate make sense in the aggregate, for instance



# Complicating factors



- **Data, data, data**
  - employment
  - wages
  - investment
- **Automatic vs. Discretionary**
- **Underlying growth**
- **Carve-outs**
- **Contingent liabilities**
- **Piggybacking on federal incentives**
- **Time, time, time**



# Thank You.

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