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BIOGRAPHIES

Beverly Bunch, professor, School of Public Management and Policy, University of Illinois Springfield



Beverly S. Bunch is a professor in the School of Public Management and Policy at the University of Illinois Springfield with a joint appointment in the Center for State Policy and Leadership. She conducts research on state and local government budgeting and financial management. She is the author of a recent Volcker Alliance issue paper titled “The \$195 Billion Challenge: Facing State Fiscal Cliffs After COVID-19 Aid Expires.” She previously worked with the Volcker Alliance’s Truth and Integrity in State Budgeting Project, which assessed state budgeting practices from 2015-2019. Bunch is a co-associate editor of the *Illinois Municipal Policy Journal* and co-author, with Dalitso S. Sulamoyo, of the book “Community Action Leaders: Rooting Out Poverty at the Local Level” (Routledge 2017).

Lucy Dadayan, senior research associate, Urban-Brookings Tax Policy Center, Urban Institute

Lucy Dadayan is a senior research associate with the Urban-Brookings Tax Policy Center at the Urban Institute, where she leads the State Tax and Economic Review Project.

Before joining the Urban Institute, Dadayan was a senior research scientist with the Rockefeller Institute of Government, where she wrote extensively on state and local government fiscal issues, including tax revenue trends, personal income taxes, tax revenue forecasts, property taxes, gambling tax revenue, government employment, spending on social services, education spending, and state spending on children’s programs. She is the author or co-author of four chapters for the Book of the States (2015, ‘16, and ‘17 editions). Dadayan’s work is frequently cited in major news media, including the Wall Street Journal, the New York Times, the Bond Buyer, Bloomberg, the Washington Post, Forbes, the Boston Globe, the Financial Times, and the Los Angeles Times.



Dadayan has been a peer reviewer for the journals Public Budgeting and Finance, State and Local Government Review, and the Journal of Public Administration and Policy Research. In addition, she is a reviewer for the Hawaii International Conference on System Sciences, one of the longest running scientific conferences.

2022 NCSL Fiscal Directors Preconference Meeting

Dadayan holds a master's in public policy and affairs and a Ph.D. in informatics, both from the State University of New York at Albany.

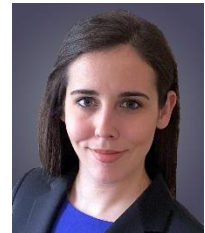
Marcia Howard, executive director, Federal Funds Information for States



Marcia Howard has served as the executive director of the Federal Funds Information for States since 1998. Prior to FFIS, she worked for a variety of Washington, DC-based nonprofits, as well as the U.S. Advisory Commission on Intergovernmental Relations. Howard holds a master's degree in economics from the University of Michigan and a bachelor's degree from the University of Cincinnati. Born and raised in Toledo, Ohio, she thinks the city's minor league baseball team, the Mud Hens has the greatest sports mascot ever. She enjoys traveling to state capitols and helping state budget analysts translate federal "budgetspeak" into English.

Emily Mandel, economist and lead revenue forecaster, Moody's Analytics

Emily Mandel is an economist and lead revenue forecaster at Moody's Analytics. She leads the group's research around state and local governments and the municipal bond market. She also works closely with several governments in a consulting role, forecasting tax revenues and providing economic analysis. Her most recent research has focused on modeling the impact of the pandemic and subsequent federal fiscal response on specific state economies and their tax revenues. She is also the author of numerous regional economic analyses, particularly regarding the interplay between economic conditions and public revenues.



Mandel earned a master's in international and development economics from Yale University and holds undergraduate degrees in economics and international studies from Dickinson College.

Peter Muller, officer, Fiscal Federalism Initiative, The Pew Charitable Trusts



Peter Muller is an officer with Pew's Fiscal Federalism Initiative, where he studies the effects of federal fiscal policy on state decision-making and long-term fiscal health. Before joining Pew, Muller worked for the Tennessee General Assembly, where he served as the House director for the nonpartisan Office of Legislative Budget Analysis, advising legislators on a wide range of issues related to the state budget. Muller holds a bachelor's degree in economics from the University of Chicago, a master's degree in curriculum and instruction from the University of Mississippi, and a law degree from Vanderbilt University.

Natalie Wood, director, Center for Legislative Strengthening, NCSL

Natalie Wood is the director of NCSL’s Center for Legislative Strengthening. She provides expertise and leads research on legislative institutional issues, including internal legislative operations, management and human resources policies, legislative workplace culture, and critical issues impacting representative democracy in the states. During her nearly two decades with NCSL, she has held key roles working on ethics and lobbying policy, legislative management and organization, and leadership staffing. Natalie also held policy expert positions for Colorado non-profit organizations in her non-NCSL days. She holds a bachelors degree in political science from Saint Mary’s College at Notre Dame and a master's degree in political science, politics and policy from the University of Colorado Denver.

